Tests and Requirements,
Requirements and Tests:
A Möbius Strip

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When Donald Gause and Gerald Weinberg wrote this statement, they were asserting that writing tests is an effective way to test requirements’ completeness and accuracy. They also suggest writing these tests when gathering, analyzing, and verifying requirements—long before those requirements are coded. They go on to say, “We can use the black box concept during requirements definition because the design solution is, at this stage, a truly black box. What could be more opaque than a box that does not yet exist?” Clearly, they value early test cases as a requirements-analysis technique.

Testing expert Dorothy Graham agrees. She recommends performing test-design activities “as soon as there is something to design tests against—usually during the requirements analysis.” According to Graham, designing tests highlights what users really want the system to do. If software professionals design tests early and with users’ involvement, they can discover problems before building them into the system.

The testing community has also promoted early writing of acceptance tests, but this remains at odds with much practice. Most development organizations don’t write acceptance tests. The first tests they write are often manual scripts, written after the application starts executing. They base these regression tests on the executing system’s behavior as opposed to the original requirements. Instead of manual tests, some organizations use record-and-playback tools to automate their tests. These tools record the tester’s strategic decisions by watching the tester operate the current system and remembering how the system responds. Later, the tool can repeat the sequence and report any deviation. Although record-and-playback tests can be valuable, they’re written far later than Gause, Weinberg, and Graham suggest, and their connection to the original requirements is indirect at best.

We argue for early writing of acceptance tests as a requirements-engineering technique. We believe that concrete requirements blend with acceptance tests in much the same way as the two sides of a strip of paper become one side in a Möbius strip (see figure 1). In other words, requirements and tests become indistinguishable, so you can specify system behavior by writing tests and then verify that behavior by executing the tests.

Surprisingly, to some people, one of the most effective ways of testing requirements is with test cases very much like those for testing the completed system. —Donald C. Gause and Gerald M. Weinberg
### Test precision

Record-and-playback might occur late, but is it really appropriate to write tests as part of requirements definition? Yes, because writing tests is a way of being relentlessly precise. In essence, a test is a question that has a concrete answer, whereas a requirement is generally more abstract. Consider the following requirement: “The system shall acknowledge the number of tickets purchased.” As figure 2 shows, a test could more concretely state this requirement.

This simple table is written in the FIT style (Framework for Integrated Testing, http://fit.c2.com). It shows three different ticket purchases, along with the acknowledgment that the system should output. The table provides a level of detail that’s hard to put into the less formal language of “shall” statements. We see not only the precise message that acknowledges the purchase but also subtleties in grammar and the length of the play names.

David Parnas recognized the value of tabular specification as early as 1977 when he was working on the A-7 project for the US Naval Research Lab. In 1996, he wrote,

> Tabular notations are of great help in situations like this. One first determines the structure of the table, making sure that the headers cover all possible cases, then turns one’s attention to completing the individual entries in the table. The task may extend over weeks or months; the use of the tabular format helps to make sure that no cases get forgotten.

Indeed, as we examine figure 2, we can think of many additional headers, such as “Where will the play be held?” or “What time is the showing?” The table is far more suggestive than the original “shall” statement.

### The equivalence hypothesis

If you look closely at figure 2, you’ll see that it’s difficult to tell whether it’s a requirement or a test. Clearly, it specifies the system behavior and could be viewed as a kind of Parnas-table requirement. On the other hand, you could imagine a tester using this table to verify system operation. Indeed, you might even imagine a simple software engine that reads the table, operates the system, and turns a light red or green, depending on whether the system’s behavior matches the table’s specification.

This fuzziness between requirements and tests suggests an idea that we call the equivalence hypothesis: “As formality increases, tests and requirements become indistinguishable. At the limit, tests and requirements are equivalent.” In a practical sense, this hypothesis describes how many software development teams behave—typically, the passing of acceptance tests, as opposed to an examination of the requirements, is the final criterion for shipping a system.

Any reasonable hypothesis should be falsifiable; otherwise, it’s little more than a feel-good statement. To falsify our equivalence hypothesis, you would have to construct a requirement and a test that diverge as the formality increases. In other words, as the system description becomes more precise, the requirement becomes less testable. This, it seems to us, is virtually reductio ad absurdum.

A hypothesis should also be predictive. Our equivalence hypothesis predicts that an informal system description won’t be testable. Or, rather, you can’t write unambiguous tests against an imprecise requirement. Consider the following requirement, written at a higher abstraction level: “The system shall acknowledge the number of tickets purchased.” How should the system present this acknowledgement? As a green light? A verbal response? By mail? Also, when should it give it—immediately, or six months from now?

### Executable test-based specifications

If our equivalence hypothesis is true, we should
be able to specify system behavior using tests and then verify that the system behaves as specified by executing those tests. The open source tool FitNesse (http://fitnesse.org) provides a collaboration platform to flesh out requirements written as tests in the FIT style. FitNesse also contains a test-running engine that can apply those tests to the system being specified. Here, we use this tool to specify a simple ticket-sales system.

As you can see from the specification episode in figure 3, we use both declarative and procedural tables. The declarative tables have column headers and rows that show a query result. The procedural tables specify user interactions with the system, including both happy and sad paths.

According to Ian Alexander and Neil Maiden, these “sequences of events in time are at the heart of our ability to construct meaning.” Furthermore, other researchers have recognized that “tables, unlike natural language, encode temporal sequences unambiguously.”

Taken as a whole, we see an entire workflow, including user actions and system responses. The result looks close enough to an ordinary story that people can understand it without inordinate effort. What’s more, specifiers can write plain text stories and then maneuver those stories into tables.

This ease of reading and authoring is critical for requirements engineering, because stakeholders who aren’t technologically savvy often perform the specification. Furthermore, requirements are more credible and motivating if stakeholders write them—or at least help write them.

The notion that stakeholders can write tests doesn’t imply that we should suddenly discard our years of testing experience in favor of customer-written tests. On the contrary, although writing tests in a language that customers can read—and even write—is valuable, testing professionals still must apply techniques such as boundary value analysis, path analysis, and state transition analysis.

**Benefits of narratives and sufficient formality**

Notice how close the test in figure 3 is to a normal narrative or use case. If desired, a simple postprocessor or browser option could make the test look even more like a colloquial scenario. This closeness to human language means that stakeholders and developers can easily read these requirements and infer the same meaning from them. (A series of quasi-experiments and case studies support this.)

And yet, for all their readability, these tests have sufficient formality to allow an automatic engine to run them and validate that the system behaves as specified. In short, the human-readable requirements are also executable acceptance tests. For example, if our ticket-sales application miscalculates the price of a child’s ticket, FitNesse will display the test results in figure 4.

The red and green highlighting makes evaluating these test results easy. As Cem Kaner points out, ease of evaluation is “valuable for all tests, but is especially important for scenarios because they are complex.” After all, we don’t want bugs to be exposed by a test but not recognized by the engineering team.

Another important benefit of concrete examples...
and FIT-style specifications is that they help developers, managers, testers, and stakeholders avoid misunderstandings. They help the parties agree on business needs and terminology through the creation and enhancement of a ubiquitous language—that is, a well-documented (through tests) shared language that can express the necessary domain information as a common medium of communication.

Automated spec ≠ autogenerated spec

Writing requirements as tests in the FIT style shouldn’t be confused with some earlier approaches that autogenerated test scripts from requirement specifications, finite-state machines, activity diagrams, and so forth. These approaches weren’t very successful in practice. According to Klaus Weidenhaupt and his colleagues, “the main problem was that the scenarios developed during requirements engineering and system design were out of date at the time the system was going to be tested.”

Also, don’t confuse FIT-style requirements tests with “operational specifications” that support formal reasoning (such as Gist, Statemate, or PAISley). These specifications are powerful, but they’re quite cryptic for an ordinary business person.

When using the FIT style, the specification itself is a test suite. The requirements and tests evolve with the system. Indeed, in an environment where continuous integration and rigorous testing are practiced, a FIT-style requirements document would never be out of sync with the application itself. This is because any disagreement between the requirements and the code would cause the build to fail!

A more complex scenario

Software is hard. Most tools break when you want to do something a bit more complicated than their designers expected—that is, when you most need them. Can we use the FIT specification style in situations that are more complex than simple interaction scenarios?

Consider the specification of a typical concurrency issue in figure 5. When we view this specification as a message-sequence chart (see figure 6), we see that this is a classic race condition. Bob took his time selecting his seat, while Greg jumped in and got all the remaining main floor tickets.

Notice how these tests treat time as something that can be controlled. Indeed, time is just another system input that impacts the system state. If, as figure 5 shows, our tests can specify the flow of time, then we can describe concurrency issues and specify how the system with multiple synchronous stimuli and responses should behave.

Specifying and testing performance is conceptually no more difficult than the concurrency test we presented. The amount of time an operation takes is merely another system output, which we can specify and test just like any other output. It wouldn’t be difficult to make the test shown in figure 7 execute.
Clearly, getting these specifications to execute as tests requires some behind-the-scenes magic. What’s remarkable is the comparatively tiny amount of effort required to cast that magic spell. The glue code behind the scenes is small, tightly encapsulated, highly reusable, and very easy to write.

**Potential business impact**

If our equivalence hypothesis is true, and software professionals write their requirements in the form of acceptance tests, this could cut a lot of time and money from the project’s test planning phase. The concrete nature of the test-based specifications could reduce the number of pointless features and code, making the project more agile. Furthermore, the development team would be able to handle requirements changes more adequately and efficiently.

In this article, we purposely avoided describing the detailed syntax of FIT to demonstrate that knowledge of that syntax isn’t required to read and understand the tests as requirements. This could lead you to believe that there is no syntax and that the tests are simply ad hoc conversions of narratives to tables. In fact, the syntax is sufficiently formal for a computer program to interpret and execute unambiguously.

Requirements written in the FIT style are also tests. They form a Möbius strip that appears to have two sides but, on careful inspection, has only one. The result is that the requirements become tangible. There can be no ambiguity about a requirement if that requirement can turn a light red or green.

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**References**

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